

Driving into the Low carbon Economy

Short & Medium Strategy of a European Vehicle Manufacturer

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A Major Global Automobile Manufacturer

- 3,286 million vehicles sold worldwide in 2003
 - + 0,6 % compared to 2004
- Europe's second-largest carmaker
 - 15.4% of the market in 2003
- 2003 sales of €54.2 billion
- 200,000 employees worldwide
- 2,250 millions € of R&D expenditure (5,2 % of the Automotive sector turnover)

Bold, Realistic and Effective
Engine Technologies
For today and into the future

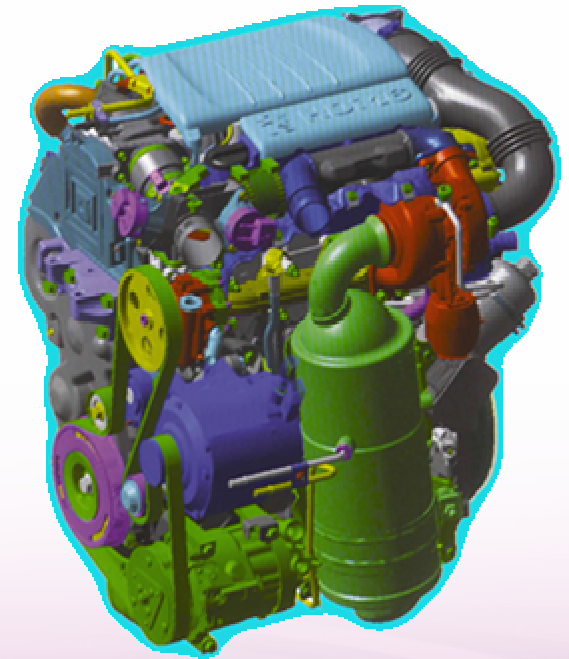


The pathways towards carbon efficient cars

- Technology programs for 2003-2006
 - Diesel engines:
 - Common rail direct injection (HDi)
 - Particulate filter system
 - Gearboxes
 - Hybrids
 - Natural Compressed Gas for Vehicles
 - Gasoline engines

In 1998, we launched large-scale production of the **Common Rail High-Pressure Direct Injection (HDi) engine**

- 20% reduction in fuel consumption and CO₂
- Pollutant emissions cut in half
- Exceptional driving pleasure (low noise level, torque and availability)
- Compatible with the most modern depollution equipment



High technology that combines driving pleasure, fuel efficiency and environmental protection

HDi engine

PSA Peugeot Citroën will continue development of the most effective powertrain for abating the greenhouse effect

- New development phase for HDi engines:
 - Even better fuel efficiency
 - Higher injection and combustion pressure
- Continued expansion of HDi diesel engines:
 - 8.5 million diesel-powered vehicles sold by 2006
- Less than 120 g of CO₂ / km driven:
 - Already more than 460,000 vehicles sold to date
 - Cumulated sales of 1.7 million vehicles by 2006

Results

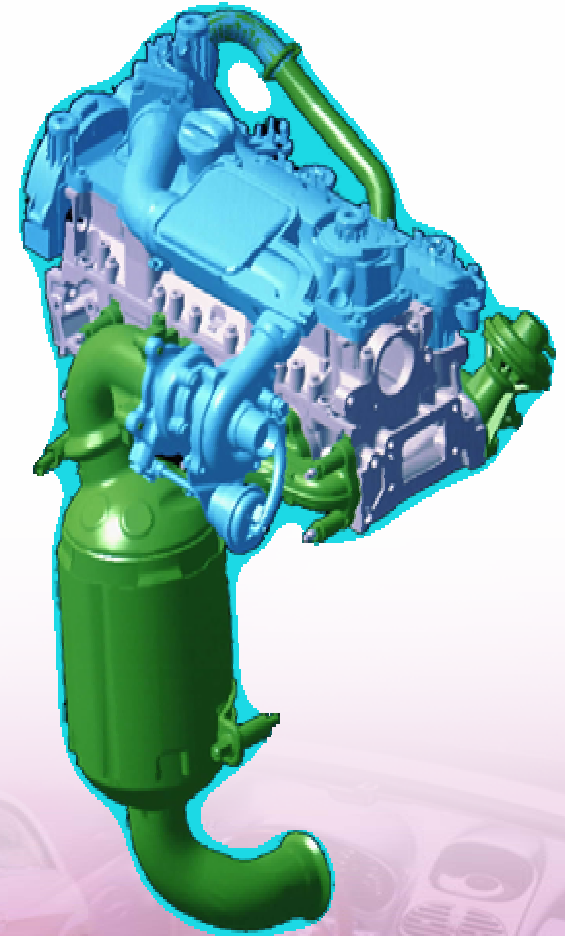
Since 1998:

5 million HDi engines

By 2005:

3 million HDi engines a year

***PSA Peugeot Citroën:
The world's leading diesel engine
manufacturer***



A new generation of Diesel Engines

Diesel Engines

Two key points
for the next generation
(in cooperation)

- Performance and driving pleasure
- Fuel consumption



HDi 2.0I
136 hp

Downsizing



HDi 1.4I
90 hp



V6 HDi 2.7I
200 hp



HDi 1.6I
110 hp

The Particulate Filter

Diesel Engines

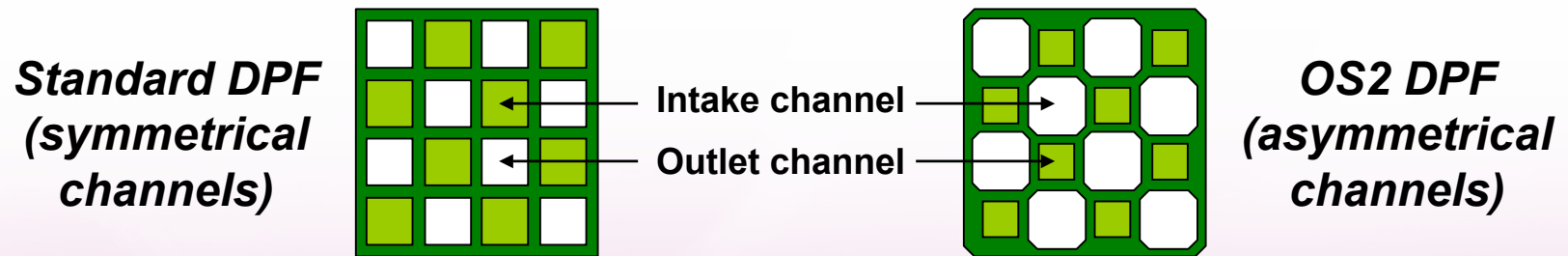
- A technological breakthrough that improves air quality
- Presented in a world first on the Peugeot 607 in 2000
- Applied across the model range (Peugeot 407, 307, 807 and Citroën C5 and C8)
- 600,000 vehicles equipped to date
 - A unique world position on the "learning curve"
- Euro 4-compliant technology



Diesel particulate filter (DPF)

Consolidating our technological leadership

- DPF requiring no servicing for enhanced customer benefits
 - Additive advances
 - Octosquare filter medium architecture (developed with Ibsiden in partnership with Ford)



- Enhanced environmental effectiveness, deployment across all lines
 - 1.7 million vehicles equipped in 2006
 - All vehicles over 100 hp equipped

Our Innovation Approach

Technological Innovation: A Growth Lever

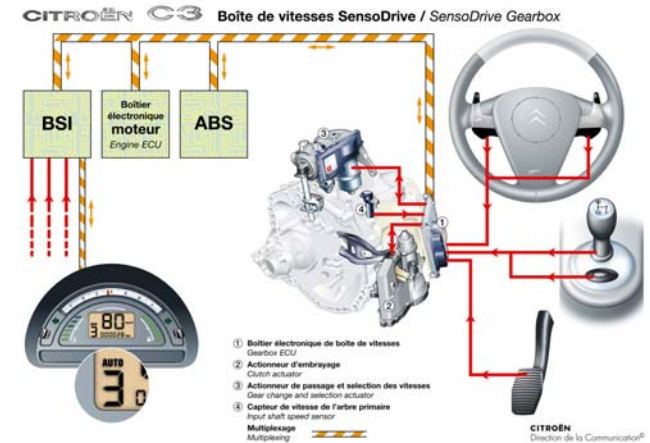
- Useful technology on as many models as possible
 - Advantages for all customers
 - Maximum environmental leverage for society

Bringing the comfort of automatic transmissions to more customers

- With two electronically managed manual gearboxes:
 - SensoDrive, for small and medium-sized engines
 - The new compact MCP gearbox for mid-range vehicles
- These gearboxes:
 - Deliver driving pleasure and ergonomics
 - Offer enhanced fuel efficiency
 - Cost less than conventional automatic gearboxes

SensoDrive electronically managed gearbox

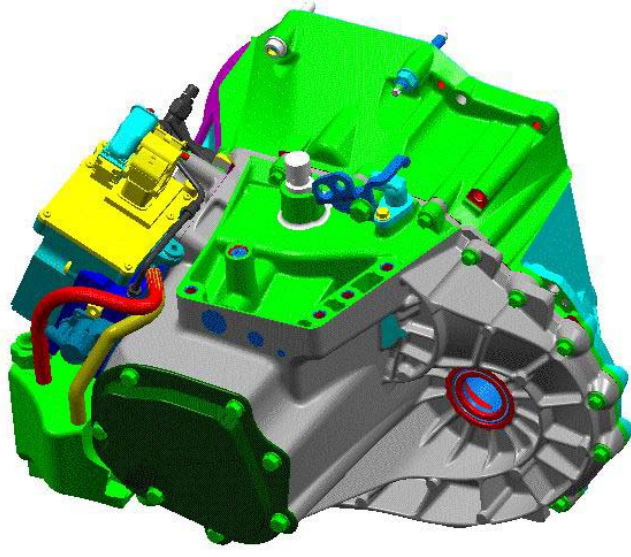
- Fuel consumption
 - 5% less than with a manual gearbox



- First introduced on the Citroën C3
 - 650,000 vehicles equipped at end-2006

Electronically assisted compact manual gearbox (MCP)

- Much better driving comfort
- Valenciennes plant in 2005
- €430 million investment
- 200 jobs created

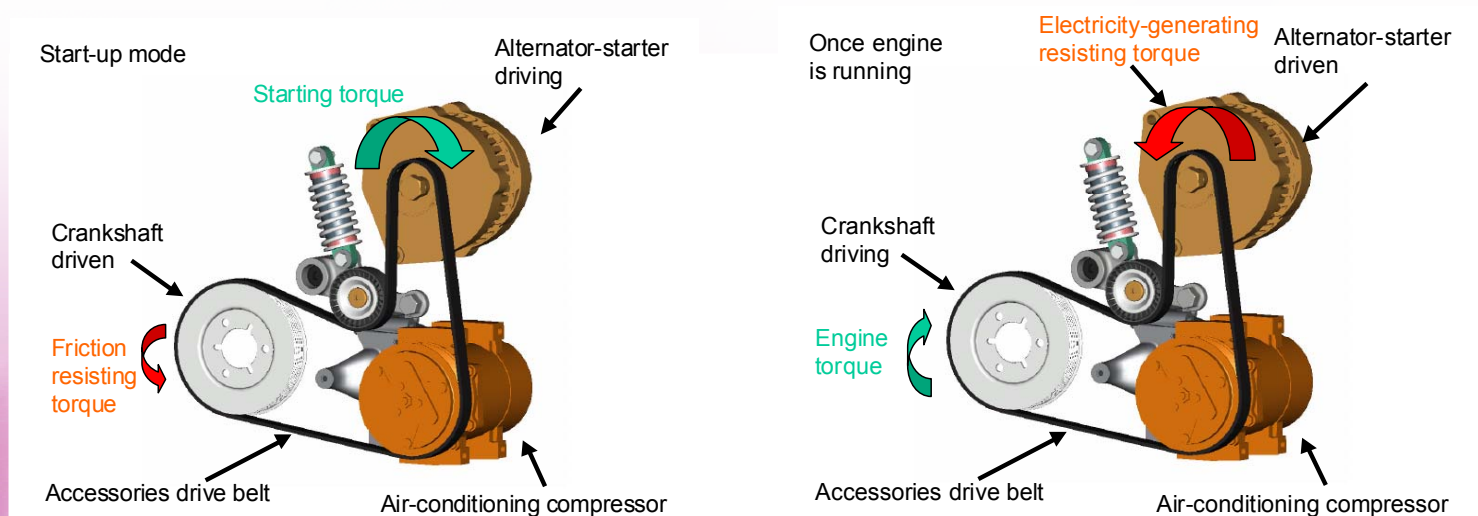


5% reduction in fuel consumption on the cycle used for homologation

Stop-and-start: the first level of hybridization available on a large scale

- Operating procedure

- The powertrain is equipped with an external starter-alternator that can function as either a starter or an alternator
- Engine can be stopped and restarted when the car is standing still
- Instant start-up (400 milliseconds) via a dedicated computer



Stop-and-start: the first level of hybridization available on a large scale

- Expected benefits:
 - Lower fuel consumption and fewer CO₂ emissions (5 to 8%)
 - Less noise pollution in urban environments
- A technical solution that is well positioned in terms of cost

***To be marketed in the second half of 2004,
based on the stop-and-start principle***

Full Hybrid

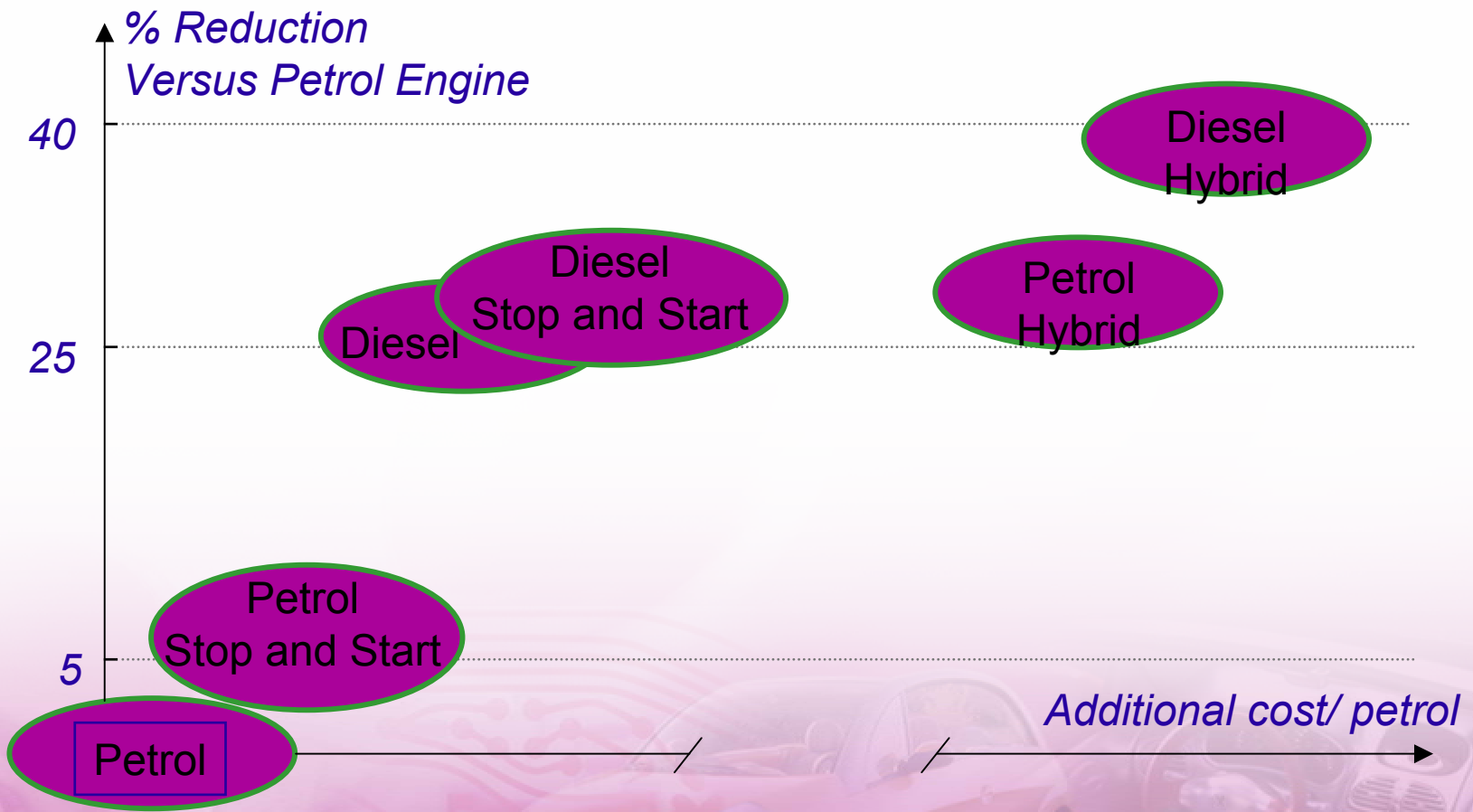
An Efficient C Prototype

- A research program in the UK
 - In partnership with Ricardo & QuinetiQ

- An ambitious goal
 - Vehicle base : Citroën Berlingo
 - An unique approach : diesel-electric hybrid
 - 100 gr/CO₂/km well to wheel ≤ 89 gr/CO₂/km tank to wheel
 - Same performance as an equivalent diesel model
 - A first driving prototype by mid 2005

Full Hybrid Technology

An economic model to be found



Cooperation with BMW

Deploy the best gasoline-engine technologies on a large number of vehicles

- Key technologies

- Materials
- Processes (casting)
- Direct-injection gasoline engines
- Turbo compression
- Electronic management
- Engine control
- Intake/exhaust

- Expected benefits

- Lower fuel consumption
- Fewer emissions
- Superior pollution control
- Improved performance

***Forecast volumes:
One million units a year***

A natural way to decrease CO₂ emissions

- The best efficiency when blended with fossil fuels
 - Diesel : up to 30 % for FAME (Fatty Acid Methyl Ester) – Diester 30
 - Gasoline : up to 8 to 12 % bio-ethanol from sugar beet or corn
- A highly favourable CO₂ balance sheet
 - CO₂ absorption at source by the plant through photosynthesis
 - FAME = - 2,5 t / CO₂ per ton of diesel replaced
- An interesting application for fleets
 - Caution required with biofuel storage



Compressed Natural Gas (CNG)

A promising and clean source of energy

- World reserves are of the same order of magnitude as crude oil and geographically complementary to crude
- In some fast emerging markets such as China, an ideal Product-market couple for the future
- Limited to captive fleets due to constraint of distribution
- Already available on commercial vehicles (Boxer and Jumper)
- Will be developed for passenger cars for specific markets (Iran, China) and perhaps later on in Europe (with one dedicated international engine)

A major action of ecological sponsorship

The Peugeot Carbon Sink in Amazonia

- A large scale reforestation programme with three main objectives :
 - Carbon sequestration
 - Reconstitution of the biodiversity
 - Social and economic integration
- A complementary action to our efforts at source on the automotive technology
- A large scale scientific contribution to a better knowledge of the possible relationship between reforestation, carbon sequestration and climate mitigation



A major action of ecological sponsorship

The Peugeot Carbon Sink in Amazonia

- A high profile scientific project
- A target of 2 Million tons of CO sequestration (7,3 tons CO₂)
- A long term commitment (100 years)
- A pure sponsorship project
 - No carbon credit claim
 - A tool for the scientific community



Technological innovation: a growth level

- Technologies that benefit customers
 - Greater comfort
 - Lower fuel consumption
- Technologies that are beneficial for society
 - Reducing the greenhouse effect
 - Air quality
 - Less noise pollution
- Innovation and series production driven by a passion for the automobile
 - Image
 - Popular products
 - Cost
- A strong commitment towards the environment
 - A major player in the innovation in environmental friendly cars
 - A sponsorship policy focused on forestry carbon sequestration

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