



Automotive Council & the Electrification Transformation

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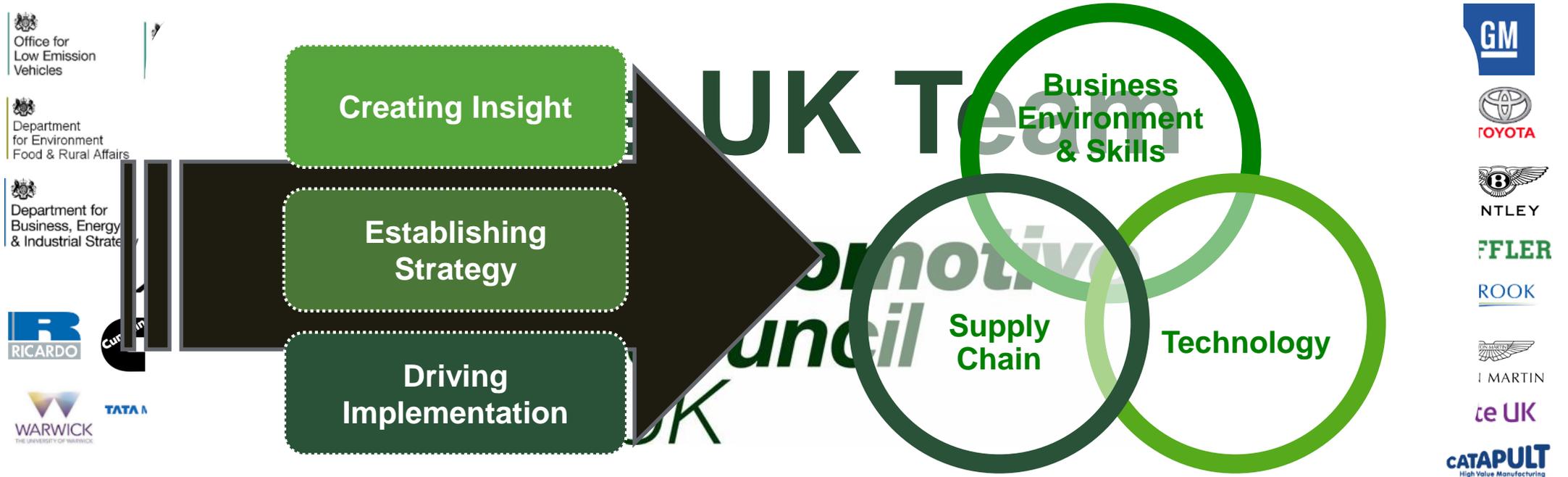
Chief Technology & Innovation Officer, Ricardo plc



www.automotivecouncil.co.uk

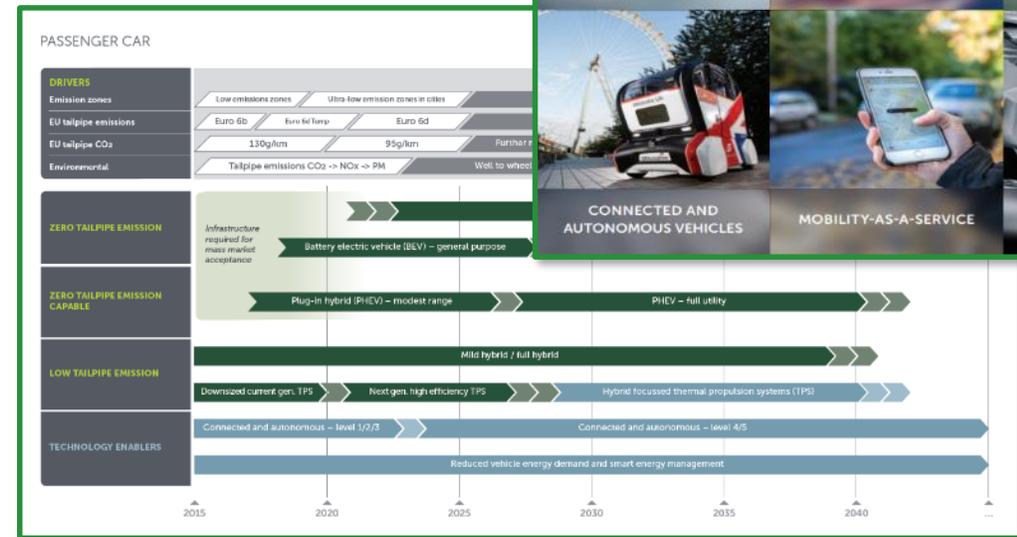
UK Automotive Council: Structure & Approach

- The Automotive Council was formed in 2009
- To strengthen and promote sustainable growth of the automotive sector in the UK through enhanced dialogue and co-operation between UK government and the automotive industry
- Membership is made up of senior figures from across industry, government, trade association and trade unions
- Through the Council, industry works in partnership with government to support innovation, create the right business environment and to ensure that the UK remains an open economy



A continuous value creation cycle involving all facets of the Automotive Council

Advanced Propulsion Centre & Mapping the road ahead



- **The Advanced Propulsion Centre:**
 - £1b investment by Industry & Government to commercialise future low carbon propulsion technologies
- **The Automotive Council’s roadmaps:**
 - visualize the evolving automotive landscape
 - communicate a shared view of the future.
- **Latest APC roadmaps Signpost**
 - short, medium and long term challenges in R&D
 - where investment is required
 - potential collaborative opportunities



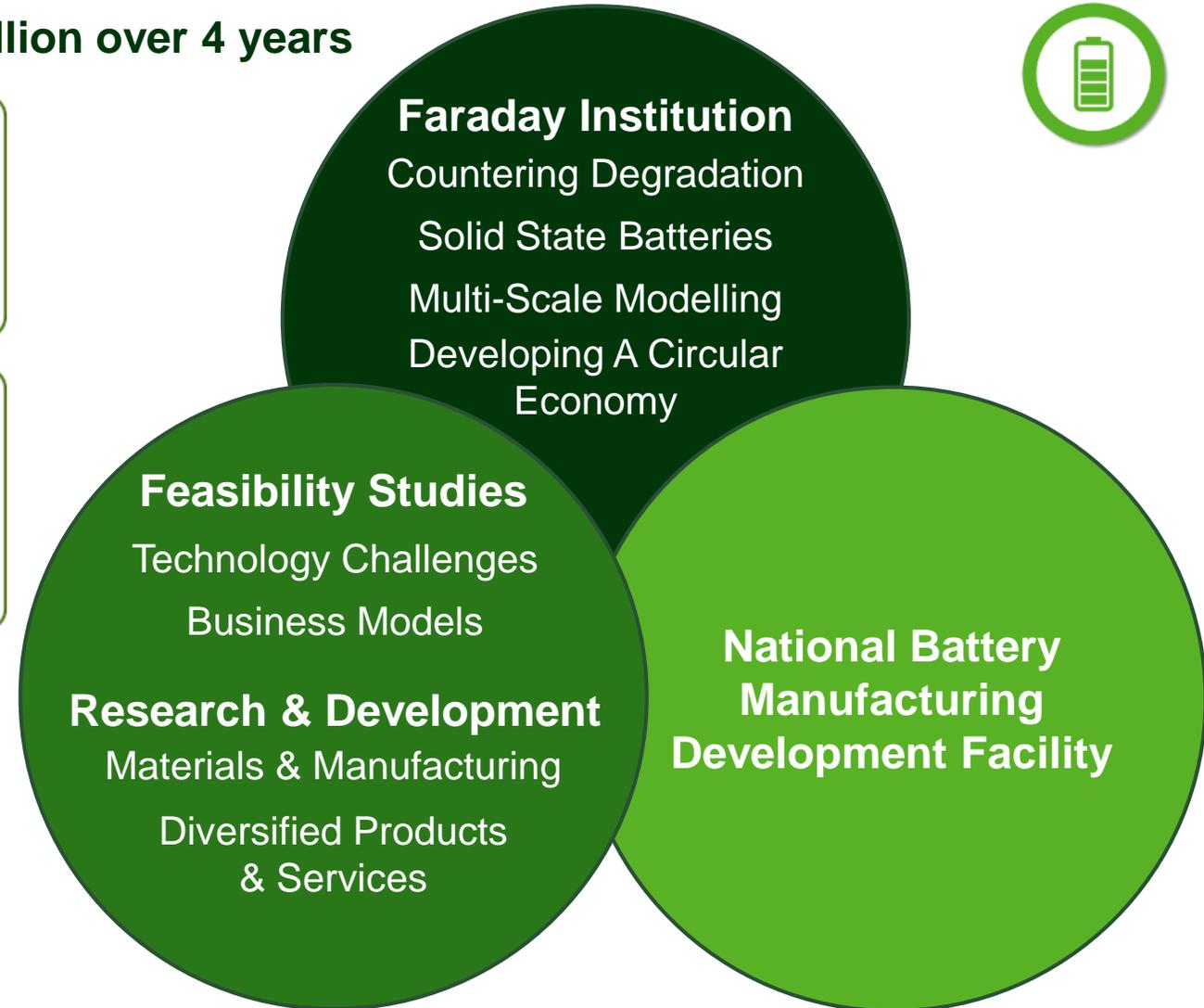
- Stephenson Challenge
ISCF Bid - £96m (+£125m loans)
Manufacture of £5b worth of e-Drives By 2025

Faraday challenge addresses well defined targets via three defined initiatives

The Faraday Challenge: an investment of £246 million over 4 years

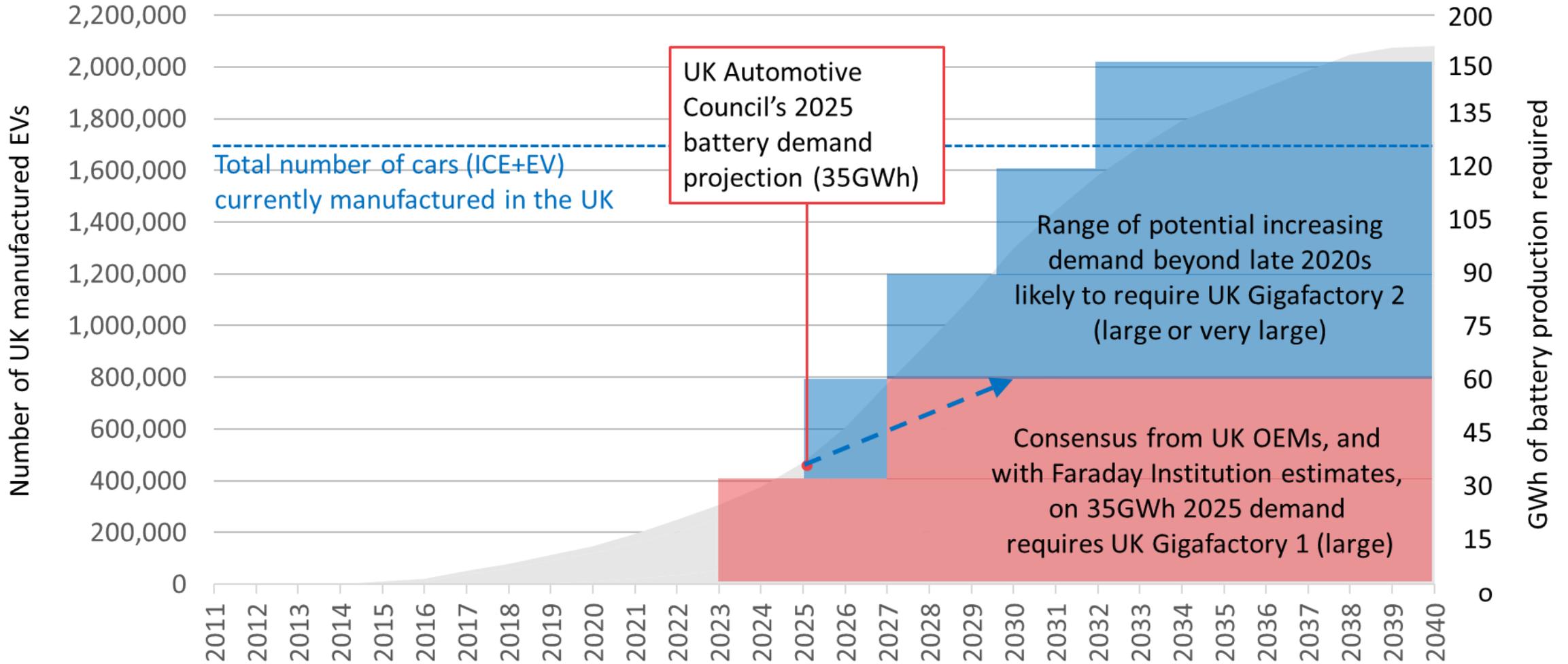


<p>Cost</p>  <p>Now \$130/kWh (cell) \$280/kWh (pack) 2035 \$50/kWh (cell) \$100/kWh (pack)</p>	<p>Energy Density</p>  <p>Now 700Wh/l, 250Wh/kg (cell) 2035 1400Wh/l, 500Wh/kg (cell)</p>	<p>Power Density</p>  <p>Now 3 kW/kg (pack) 2035 12 kW/kg (pack)</p>	<p>Safety</p>  <p>2035 eliminate thermal runaway at pack level to reduce pack complexity</p>
<p>1st Life</p>  <p>Now 8 years (pack) 2035 15 years (pack) Including rapid charge</p>	<p>Temperature</p>  <p>Now -20° to +60°C (cell) 2035 -40° to +80°C (cell)</p>	<p>Predictability</p>  <p>2035 full predictive models for performance and aging of battery</p>	<p>Recyclability</p>  <p>Now 10-50% (pack) 2035 95% (pack)</p>



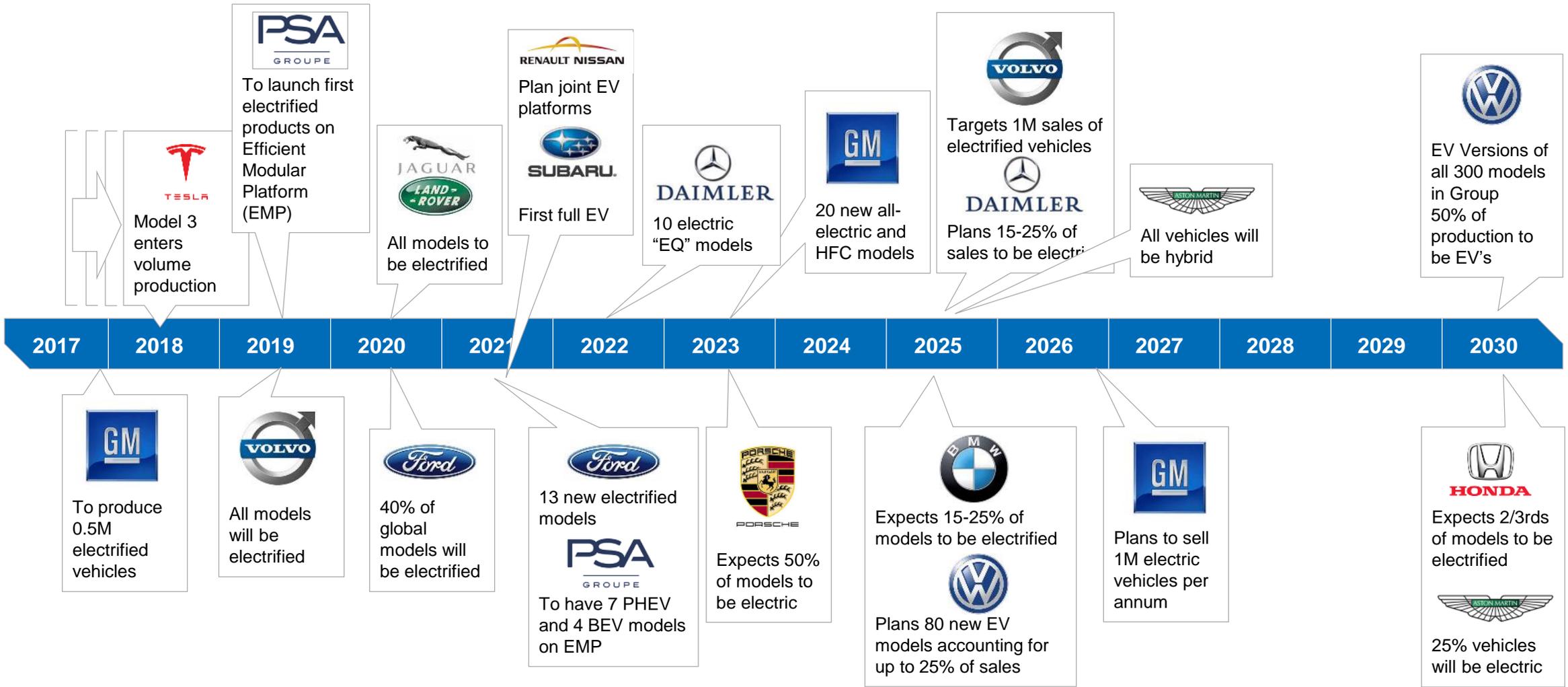
Leading proposition for battery technology Research, Development & Scale-up

A rapidly growing UK market for batteries & rapid technological change



NB: Battery Giga-factory ~ \$4-5b capex investment each – 6-7 needed in Europe by 2030

Environmental challenges/policies have accelerated Vehicle OEM commitments to introduce more electrified vehicles & larger batteries

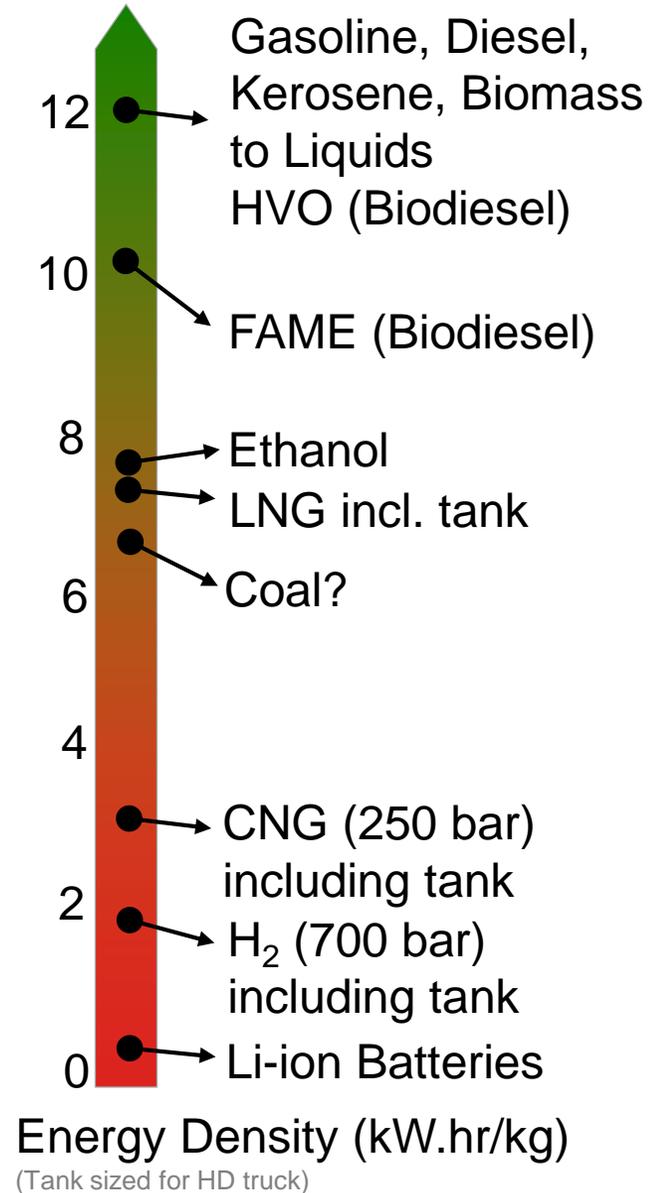
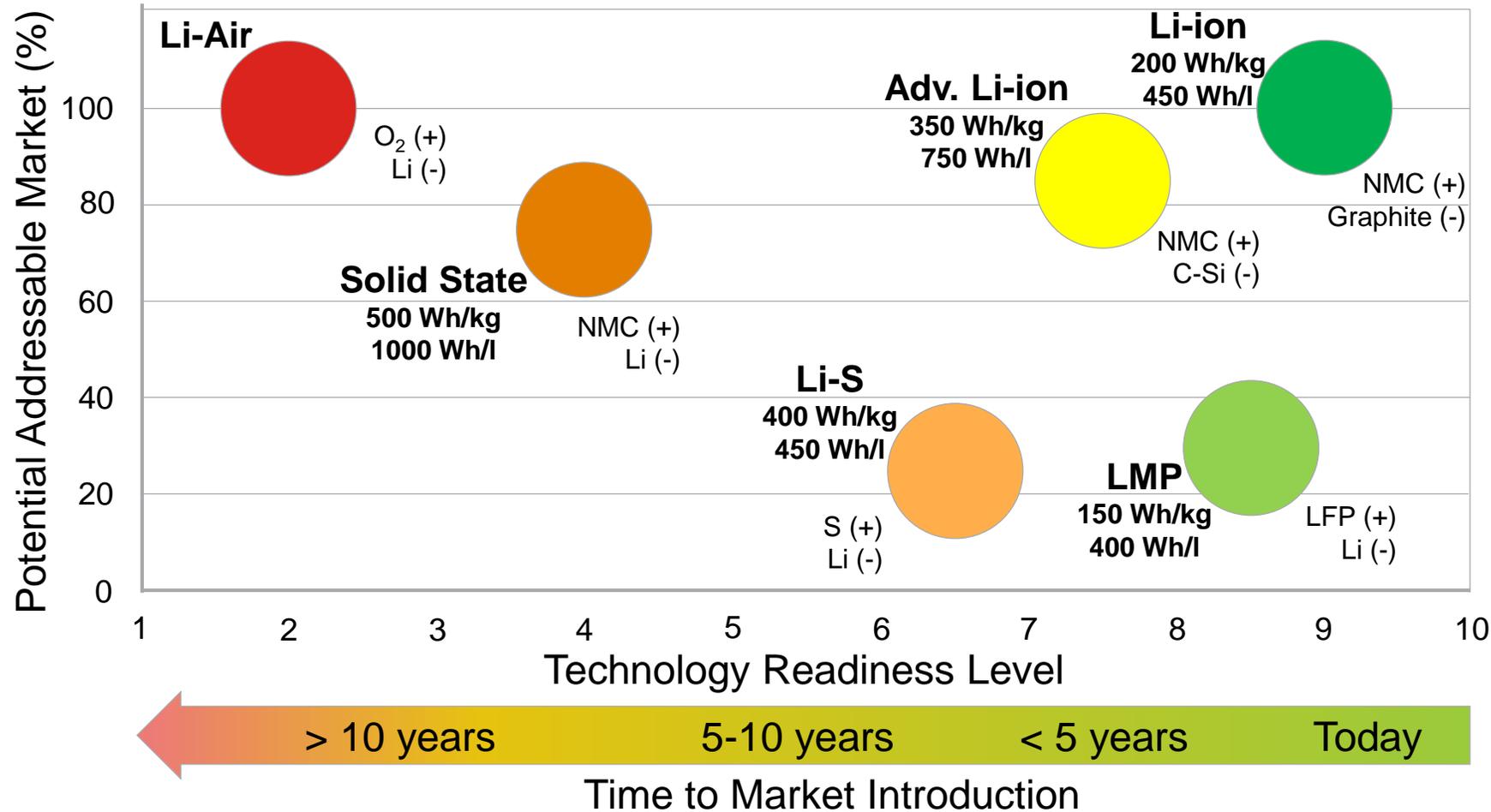


100 mile range 150-200 mile range 200-250 mile range 300+ mile range

Battery capacity/range

HFC = hydrogen fuel cell

Battery chemistries will continue to evolve but major steps forward at least a decade away for the volume market

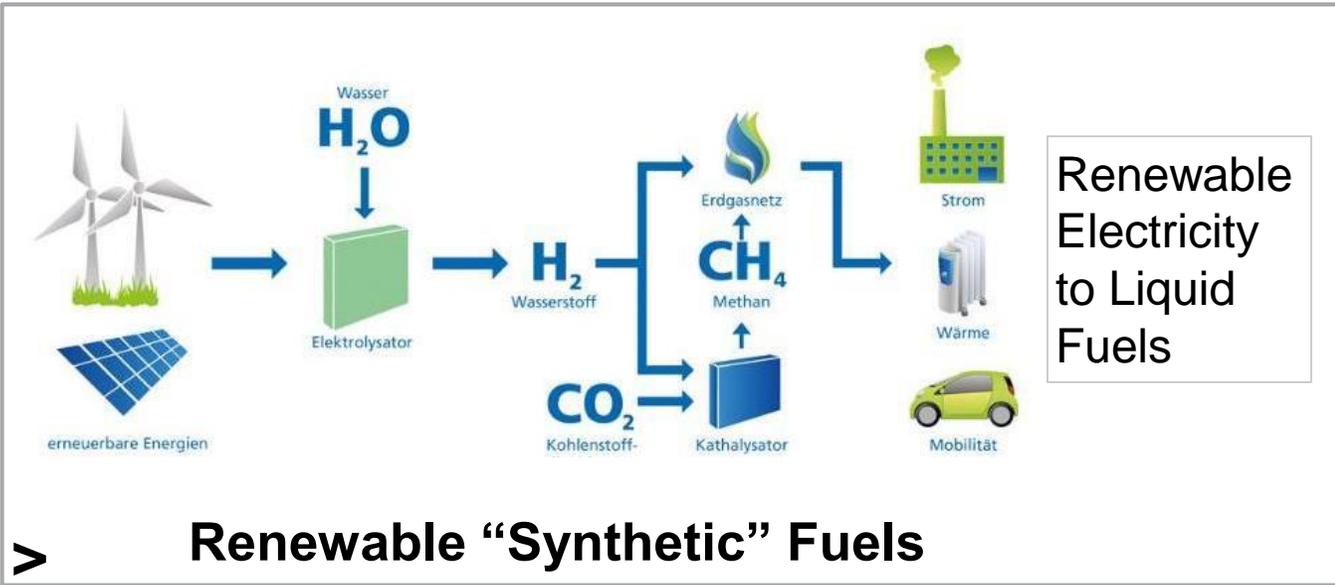


NMC = Nickel Manganese Cobalt
 LMP = Lithium Metal Polymer
 LMO = Lithium Manganese Oxide

LFP = Lithium Iron Phosphate
 Li-S = Lithium Sulphur
 NCA = Lithium Nickel Cobalt Aluminium Oxide

Source: EMIRI

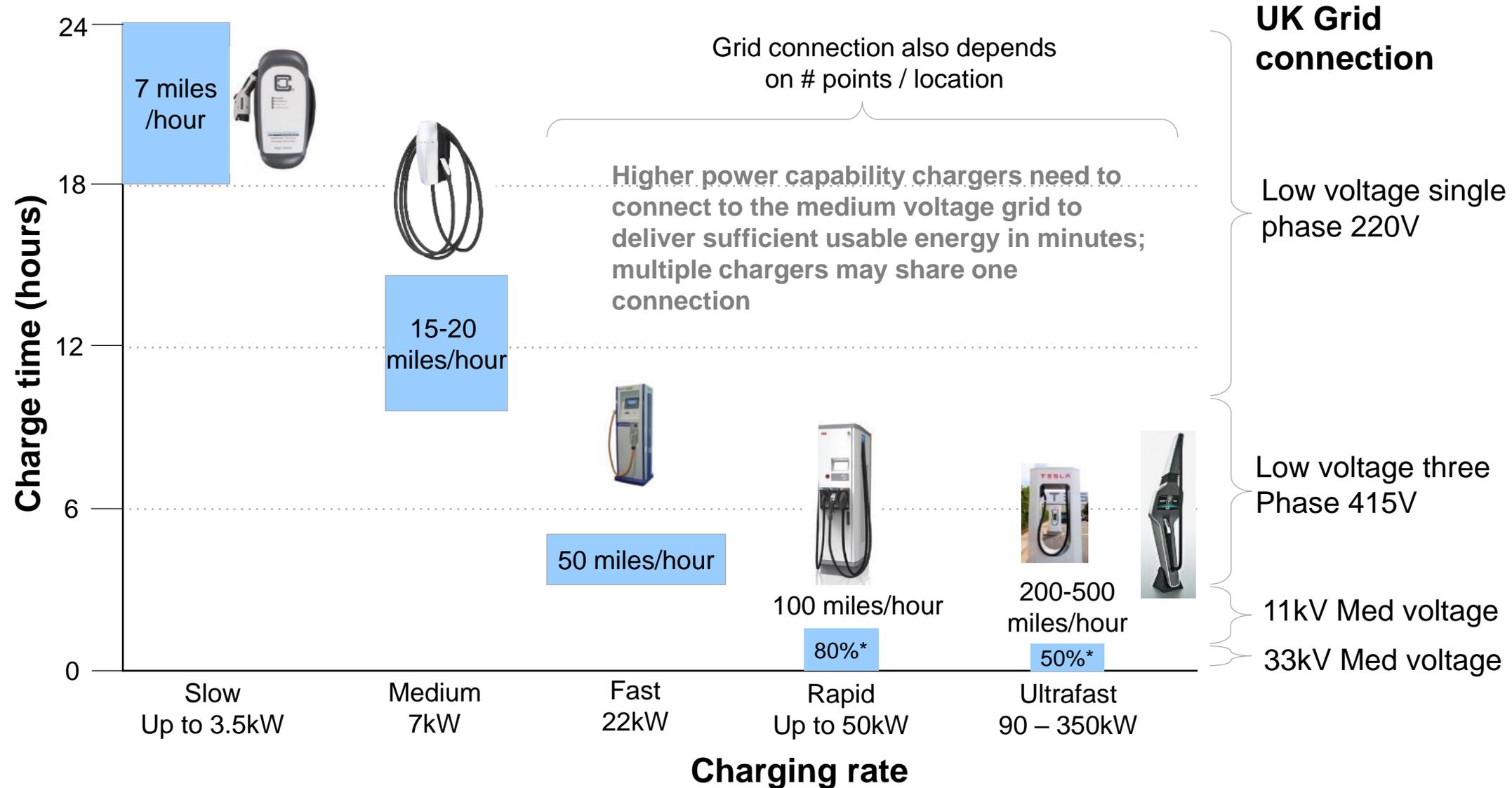
Ultra Low or Zero carbon HD trucks – probably a choice between H₂ Fuel cells with renewable hydrogen or Bio-Waste/Power to Liquid Fuels



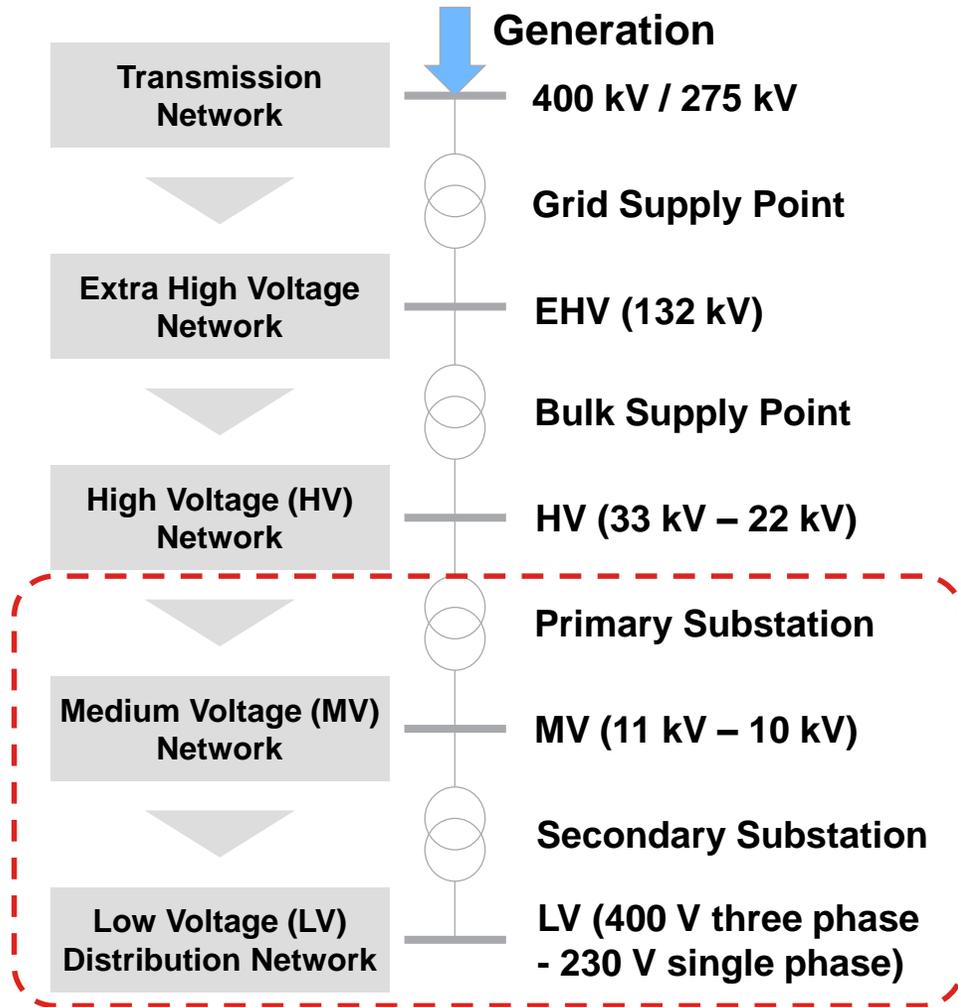
H₂ Fuel Cell Trucks – Toyota/Nikola Motors < >

Renewable “Synthetic” Fuels

Grid voltage levels and charging times for 250+ mile range 85 kW.hr battery – to charge at >15 miles/hour need three phase supply



Network reinforcement required beyond 15-20% EV penetration to deliver adequate EV re-charge power will be significant*



Significant Re-enforcement Required

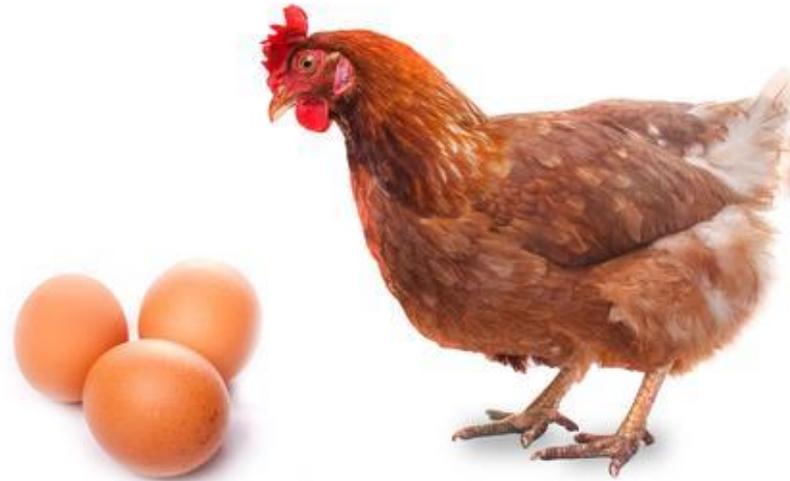
- Capital costs for re-enforcing EU EV charging infrastructure & charge facilities for predominantly EV passenger cars & van parc:
 - **€630 billion** assuming primarily “home” charging
 - **€830 billion** assuming “grazing” frequent top-up
- Based on “Smart” network with charge periods selected to minimise local network loads

Only a small part of total road transport costs including vehicles and energy but who pays for this?

*Ref: Impact Analysis of Mass EV Adoption – Ricardo
Defossilizing the transportation sector - FVV*

Auto Industry concerned that Infrastructure will limit market penetration

- Supply/Network operators assume a more demand led approach



Automotive Industry Challenge:

- To achieve EV market uptake, need **larger batteries/longer range** and improved **charging** availability
- **Need to invest** in more charging infrastructure to **encourage EV purchase**

Need economies of scale to be commercially viable



Electricity Supply Challenge:

- **Investment** in networks and charging facilities responsive and **based on demand**
- Local network issues will be resolved by **demand control** and **strategic positioning** of recharge facilities

No significant impact from EV take-up by 2030